
Financial statements of
The Kettle Friendship Society

March 31, 2021

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Independent Auditor's Report

To the Members of
The Kettle Friendship Society

Opinion

We have audited the financial statements of The Kettle Friendship Society (the "Society"), which comprise the statement of financial position as at March 31, 2021, and the statements of operations, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Report on Other Legal and Regulatory Requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, these financial statements are presented on a basis consistent with that of the previous year.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

Chartered Professional Accountants
July 9, 2021
Vancouver, British Columbia

The Kettle Friendship Society
Statement of operations
Year ended March 31, 2021

	Operating Fund (Schedule 1)	Capital Fund	Replacement Reserve Fund	2021 Total
	\$	\$	\$	\$
Revenue				
Vancouver Coastal Health Authority	5,010,948	—	—	5,010,948
BC Housing Management Commission (BCHMC)	3,973,798	—	128,918	4,102,716
Rent	1,480,819	—	—	1,480,819
Designated donations	1,489,116	—	—	1,489,116
Grants	423,885	—	—	423,885
Donations	471,318	—	—	471,318
User fees and memberships	128,074	—	—	128,074
Tenant contributions	183,643	—	—	183,643
Program rent and recoveries	55,644	—	15,969	71,613
BC Gaming Commission	125,014	—	—	125,014
City of Vancouver	135,177	—	—	135,177
Other	214,939	—	—	214,939
Vancouver Yaffa Housing Society	77,311	—	—	77,311
Endowment income	9,777	—	—	9,777
Interest earned	398	—	225	623
	13,779,861	—	145,112	13,924,973
Expenses				
Advertising	8,746	—	—	8,746
Allowances to clients	118,999	—	—	118,999
Amortization	—	778,048	—	778,048
Bank charges	6,205	—	100	6,305
Board of Directors	5,021	—	—	5,021
Consulting	4,666	—	—	4,666
Food	280,435	—	—	280,435
Fundraising	55,621	—	—	55,621
Housing rent	1,168,243	—	—	1,168,243
Insurance	134,065	—	—	134,065
Interest on long-term debt	933,530	—	—	933,530
Legal	56,140	—	—	56,140
Maintenance and supplies	281,617	—	161,589	443,206
Medical supplies	1,840	—	—	1,840
Office administration and miscellaneous	124,144	—	—	124,144
Payroll service costs	35,513	—	—	35,513
Pest control	16,684	—	—	16,684
Professional fees	38,327	—	—	38,327
Program supplies	242,777	—	—	242,777
Property taxes	48,334	—	—	48,334
Rent	7,435	—	—	7,435
Salaries, wages and benefits	8,320,143	—	—	8,320,143
Service contracts	196,951	—	—	196,951
Staff development	8,843	—	—	8,843
Tenant damage	21,324	—	—	21,324
Tenant utilities	7,250	—	—	7,250
Telephone	81,622	—	—	81,622
Travel	39,335	—	—	39,335
Utilities	548,419	—	—	548,419
Volunteers	16,033	—	—	16,033
	12,808,262	778,048	161,689	13,747,999
Excess (deficiency) of revenue over expenses	971,599	(778,048)	(16,577)	176,974

The accompanying notes are an integral part of the financial statements.

The Kettle Friendship Society
Statement of operations (continued)
Year ended March 31, 2021

	Operating Fund \$	Capital Fund \$	Replacement Reserve Fund \$	2020 Total \$
Notes				
Revenue				
Vancouver Coastal Health Authority	4,574,683	—	—	4,574,683
BC Housing Management Commission (BCHMC)	3,707,414	—	133,392	3,840,806
Rent	1,497,729	—	—	1,497,729
Designated donations	1,518,478	—	—	1,518,478
Grants	442,146	—	—	442,146
Donations	387,723	—	—	387,723
User fees and memberships	121,431	—	—	121,431
Tenant contributions	195,277	—	—	195,277
Program rent and recoveries	55,644	—	15,969	71,613
BC Gaming Commission	125,098	—	—	125,098
City of Vancouver	134,628	—	—	134,628
Sponsorship and event income	164,732	—	—	164,732
Other	58,004	—	—	58,004
Vancouver Yaffa Housing Society	56,878	—	—	56,878
Endowment income	9,472	—	—	9,472
Interest earned	1,431	—	822	2,253
	<u>13,050,768</u>	<u>—</u>	<u>150,183</u>	<u>13,200,951</u>
Expenses				
Advertising	8,891	—	—	8,891
Allowances to clients	119,835	—	—	119,835
Amortization	—	766,815	—	766,815
Bank charges	8,628	—	80	8,708
Board of Directors	9,353	—	—	9,353
Bad debt	48,728	—	—	48,728
Consulting	57,657	—	—	57,657
Food	279,886	—	—	279,886
Fundraising	87,385	—	—	87,385
Housing rent	1,162,962	—	—	1,162,962
Insurance	117,466	—	—	117,466
Interest on long-term debt	983,432	—	—	983,432
Legal	7,820	—	—	7,820
Maintenance and supplies	284,422	—	147,667	432,089
Medical supplies	1,481	—	—	1,481
Office administration and miscellaneous	146,856	—	—	146,856
Payroll service costs	33,394	—	—	33,394
Pest control	15,923	—	—	15,923
Professional fees	31,415	—	—	31,415
Program supplies	228,114	—	—	228,114
Property taxes	76,911	—	—	76,911
Rent	7,147	—	—	7,147
Salaries, wages and benefits	7,860,976	—	—	7,860,976
Service contracts	168,184	—	—	168,184
Staff development	94,668	—	—	94,668
Tenant damage	20,271	—	—	20,271
Tenant utilities	6,976	—	—	6,976
Telephone	94,904	—	—	94,904
Travel	48,436	—	—	48,436
Utilities	532,567	—	—	532,567
Volunteers	16,117	—	—	16,117
	<u>12,560,805</u>	<u>766,815</u>	<u>147,747</u>	<u>13,475,367</u>
Excess (deficiency) of revenue over expenses	<u>489,963</u>	<u>(766,815)</u>	<u>2,436</u>	<u>(274,416)</u>

The accompanying notes are an integral part of the financial statements.

The Kettle Friendship Society
Statement of changes in fund balances
Year ended March 31, 2021

	Operating Fund	Capital Fund	Replacement Reserve Fund	2021 Total	2020 Total
	\$	\$	\$	\$	\$
Balance, beginning of year	(244,326)	11,623,718	822,179	12,201,571	12,475,987
Excess (deficiency) of revenue over expenses	971,599	(778,048)	(16,577)	176,974	(274,416)
Property and equipment acquired	(30,622)	30,622	—	—	—
Mortgage principal repayments	(732,992)	732,992	—	—	—
Balance, end of year	(36,341)	11,609,284	805,602	12,378,545	12,201,571



The accompanying notes are an integral part of the financial statements.

The Kettle Friendship Society
Statement of financial position
As at March 31, 2021

	Notes	Operating Fund \$	Capital Fund \$	Replacement Reserve Fund \$	2021 Total \$	2020 Total \$
Assets						
Current assets						
Cash		2,224,103	—	805,602	3,029,705	2,645,469
Accounts receivable		108,959	—	—	108,959	215,947
Goods and Services Tax		14,845	—	—	14,845	26,458
Prepaid expenses		121,255	—	—	121,255	73,624
Interfund advances		—	235,766	—	—	—
		2,469,162	235,766	805,602	3,274,764	2,961,498
Prepaid land leases	4	—	409,315	—	409,315	421,352
Property and equipment	5	—	42,159,409	—	42,159,409	42,894,797
		2,469,162	42,804,490	805,602	45,843,488	46,277,647
Liabilities						
Current liabilities						
Accounts payable and accruals		311,915	—	—	311,915	252,405
Government remittances payable		3,635	—	—	3,635	58,350
Salaries, wages and benefits payable		565,969	—	—	565,969	639,575
Deferred revenue	6	1,388,218	—	—	1,388,218	1,197,549
Current portion of long-term debt	7	—	2,103,439	—	2,103,439	2,142,104
Interfund advances		235,766	—	—	—	—
		2,505,503	2,103,439	—	4,373,176	4,289,983
Long-term debt	7	—	29,091,767	—	29,091,767	29,786,093
		2,505,503	31,195,206	—	33,464,943	34,076,076
Commitments	11 (a)					
Contingent liability	11 (b)					
Fund balances						
Invested in property and equipment		—	11,609,284	—	11,609,284	11,623,718
Replacement reserve	8	—	—	805,602	805,602	822,179
Unrestricted	14	(36,341)	—	—	(36,341)	(244,326)
		(36,341)	11,609,284	805,602	12,378,545	12,201,571
		2,469,162	42,804,490	805,602	45,843,488	46,277,647

The accompanying notes are an integral part of the financial statements.

Approved on behalf of The Kettle Friendship Society


_____, Director

_____, Director

The Kettle Friendship Society

Statement of cash flows

Year ended March 31, 2021

	2021	2020
	\$	\$
Operating activities		
Excess (deficiency) of revenues over expenses	176,974	(274,416)
Amortization expense	778,048	766,815
	955,022	492,399
Changes in non-cash working capital accounts		
Accounts receivable	106,988	(116,811)
Goods and Services Tax	11,613	(3,608)
Prepaid expenses	(47,631)	46,070
Accounts payable and accruals	59,510	(26,702)
Government remittances payable	(54,715)	5,053
Salaries, wages and benefits payable	(73,606)	168,372
Deferred revenue	190,669	(198,468)
	1,147,850	366,305
Investing activity		
Property and equipment acquired	(30,622)	(59,280)
	(30,622)	(59,280)
Financing activity		
Long-term debt principal repayments	(732,992)	(700,736)
	(732,992)	(700,736)
Net increase (decrease) in cash	384,236	(393,711)
Cash, beginning of year	2,645,469	3,039,180
Cash, end of year	3,029,705	2,645,469

The accompanying notes are an integral part of the financial statements.

1. Organization and mission

The Kettle Friendship Society (the "Society") is incorporated under the Societies Act of British Columbia and is a registered charity under the Income Tax Act. Its mission is to enhance the quality of life for individuals living with mental illness.

2. Significant accounting policies

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO"), and reflect the following significant accounting policies.

(a) Fund accounting

Revenues and expenses related to programs and administrative activities are reported in the Operating Fund.

The Capital Fund reports the assets, liabilities, revenues and expenses related to property and equipment.

The Replacement Reserve Fund reports the assets, liabilities, revenues and expenses related to the reserves for replacement of housing in accordance with the agreements with the BC Housing Management Commission.

(b) Property and equipment

Purchased property and equipment are recorded in the Capital Fund at cost or deemed cost. Contributed property and equipment are recorded in the Capital Fund at fair value at the date of contribution. Amortization is charged to the Capital Fund on a straight-line basis over the expected useful lives of the assets at the following rates:

Buildings – leased	60 years
Buildings – owned	20 and 40 years
Computer software	5 years
Furniture and computer equipment	5 years
Vehicles	10 years

Management reviews property and equipment for impairment whenever events or changes in circumstances indicate that the asset no longer has any long-term service potential to the Society. When an asset no longer has service potential to the Society, an impairment loss is recorded for the excess of the carrying value over the residual value of the asset.

(c) Prepaid land leases

Prepaid land leases are amortized over the 60 year period of the leases on a straight line basis.

(d) Use of estimates

The preparation of these financial statements in accordance with ASNPO requires management to make certain estimates and assumptions that affect amounts reported and disclosed in the financial statements and related notes during the reporting period. Key components of the financial statements requiring management to make estimates include the useful lives and potential impairment of property and equipment, fair values of contributed assets and accrued liabilities and related expenses. Actual amounts could differ from these estimates.

2. Significant accounting policies (continued)

(e) Revenue recognition

The Society follows the restricted fund method of accounting for contributions.

Restricted contributions are recognized as revenue of the appropriate fund in the year in which the revenue is received or receivable. Restricted contributions received for which a separate fund is not established are recognized in revenue in the operating fund in the period the related expenses are incurred. Unrestricted contributions are recognized as revenue of the operating fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Rent revenue is recognized on a straight-line basis over the period of the lease.

User fees and memberships, tenant contributions, program rent and recoveries, and sponsorship and event income are recognized when an arrangement exists, services are provided, the price is fixed or determinable and collection is reasonably assured. Interest and endowment income are recognized in the period earned.

The Society does not recognize contributed materials and services in the financial statements.

(f) Forgivable loans

Forgivable loans from governments or government organizations are treated as grant revenue when there is reasonable assurance that the Society will meet the terms for forgiveness of the loan. The Society applies its revenue recognition policies to account for these grant revenues.

(g) Financial instruments

Financial assets and financial liabilities are initially recognized at fair value when the Society becomes a party to the contractual provisions of the financial instrument. Subsequently, all financial instruments are measured at amortized cost, except for marketable securities which are measured at fair value at the date of the statement of financial position.

Transaction costs related to financial instruments measured subsequent to initial recognition at fair value are expensed as incurred. Transaction costs related to other financial instruments are added to the carrying value of the asset or netted against the carrying value of the liability and are then recognized over the expected life of the instrument using the straight-line method. Any premium or discount related to an instrument measured at amortized cost is amortized over the expected life of the item using the straight-line method and recognized in the statement of operations as interest income or expense.

With respect to financial assets measured at cost or amortized cost, the Society recognizes in the statement of operations an impairment loss, if any, when it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment of a previously written-down asset decreases, and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed in the statement of operations in the period the reversal event occurs.

(h) Government assistance

Government assistance is recorded as Other revenue and includes assistance to provide an economic benefit to the Society that qualified under certain criteria. The amounts are recognized when there is reasonable assurance that the Society will comply with conditions attached to the assistance and the assistance will be received.

3. Financial instruments

Credit risk

Credit risk is the risk that a counterparty will fail to perform its obligations. The Society's exposure to credit risk is indicated by the carrying amount of its cash and accounts receivable. The Society's cash is held with Canadian chartered banks. The Society assesses, on a continuing basis, its accounts receivable, and provides for any amounts that are uncollectible in an allowance for doubtful accounts.

Interest rate risk

Interest rate risk is the risk that the value of the Society's financial instruments will vary due to fluctuations in interest rates and the degree of volatility of these rates. The Society's principal financial instruments subject to interest rate risk are long-term debt. The interest rate associated with the long-term debt is fixed until the maturity date.

Liquidity risk

The Society's objective is to have sufficient liquidity to meet its liabilities when due. The Society monitors its cash balances and cash flows generated from operations to meet its requirements.

As at March 31, 2021, the most significant liabilities are accounts payable and accrued liabilities, salaries, wages and benefits payable, and long-term debt.

4. Prepaid land leases

Prepaid land leases includes three operating leases for land on which the leased buildings are located (Note 5). The prepaid land leases are amortized over the term of the leases of 60 years.

5. Property and equipment

	Cost \$	Accumulated amortization \$	2021 Net book value \$	2020 Net book value \$
Building – owned	2,481,745	471,216	2,010,529	2,086,836
Computer software	24,763	17,336	7,427	12,380
Furniture and computer equipment	326,613	206,862	119,751	135,996
Land – owned	7,230,023		7,230,023	7,230,023
Vehicles	55,430	42,991	12,439	17,981
	10,118,574	738,405	9,380,169	9,483,216
Buildings – leased	37,916,435	5,137,195	32,779,240	33,411,581
	48,035,009	5,875,600	42,159,409	42,894,797

Buildings – leased includes prepaid capital leases with 60 year terms that are held by the Provincial Rental Housing Corporation, an agent of the BC Housing Management Commission. The lease for Friendship Court expires on May 31, 2055, the lease for Peggy's Place expires on July 27, 2055, and the lease for Kettle on Burrard expires on March 16, 2072.

The carrying value of land and buildings pledged as security is \$42,019,792 (\$42,728,440 in 2020).

The Kettle Friendship Society
Notes to the financial statements
 March 31, 2021

6. Deferred revenue

Deferred revenue consists of restricted operating funding received in the current period that is related to the subsequent period.

	2020	Funds received	Revenue recognized	2021
	\$	\$	\$	\$
BC – Gaming grants	125,014	150,014	125,014	150,015
BC Housing	345,258	4,162,289	4,102,716	404,831
Mental Health Legal Advocacy	40,306	285,000	322,858	2,448
Mental Health Outreach & Support Sponsorship	25	60,921	60,946	–
Other	68,931	192,634	180,204	81,361
SpencerCreo Foundation	45,000	–	45,000	–
Taylor Manor Fund Contribution	–	1,835,231	1,489,116	346,116
Vancouver Coastal Health Authority	553,837	4,860,558	5,010,948	403,448
Yaffa Housing	19,178	58,133	77,311	–
	1,197,549	11,604,782	11,414,112	1,388,218

	2019	Funds received	Revenue recognized	2020
	\$	\$	\$	\$
BC – Gaming grants	125,029	125,083	125,098	125,014
BC Housing	352,232	3,833,832	3,840,806	345,258
Mental Health Legal Advocacy	7,858	285,000	252,552	40,306
Mental Health Outreach & Support Sponsorship	–	79,630	79,605	25
Other	48,312	150,941	130,322	68,931
SpencerCreo Foundation	45,000	45,000	45,000	45,000
Taylor Manor Fund Contribution	339,644	1,178,834	1,518,478	–
Vancouver Coastal Health Authority	458,764	4,669,756	4,574,683	553,837
Yaffa Housing	19,178	56,878	56,878	19,178
	1,396,017	10,424,954	10,623,422	1,197,549

The Kettle Friendship Society
Notes to the financial statements
 March 31, 2021

7. Long-term debt

	2021	2020
	\$	\$
Vancouver City Savings Credit Union, repayable at \$8,519 per month including interest at 2.85% per annum, secured by land and building on East Hastings Street and Venables Street, assignment of rents, and any insurance proceeds. The term matures November 30, 2021	1,409,039	1,467,904
Kettle on Burrard MCAP Financial Corporation, repayable at \$97,622 per month including interest at 2.95% per annum, secured by capital lease on land and building at 1134 Burrard Street. The term matures January 1, 2025	22,780,719	23,276,341
The Peggy's Place Program MCAP Financial Corporation, repayable at \$2,060 per month including interest at 2.62% per annum, secured by capital lease on land and building for Peggy's Place. The term matures May 1, 2027	234,679	253,026
The Friendship Court Program Peoples Trust Company, repayable at \$6,473 per month including interest at 3.84% per annum, secured by capital lease on land and building at East 8th Avenue. The term matures November 1, 2023	779,504	826,505
Garden Villa Peoples Trust Company, repayable at \$23,900 per month including interest at 2.89% per annum, secured by land and building at 800 McLean Drive. The term matures February 1, 2028	5,991,265	6,104,421
	31,195,206	31,928,197
Less: current portion	2,103,439	2,142,104
Long-term portion	29,091,767	29,786,093

The estimated principal repayments in future years are as follows:

	\$
2022	2,103,439
2023	715,300
2024	736,900
2025	759,300
2026	782,100
Thereafter	26,098,167
	31,195,206

The Kettle Friendship Society
Notes to the financial statements
 March 31, 2021

8. Replacement reserves

	Kettle on Burrard \$	Peggy's Place \$	Friendship Court \$	Garden Villa \$	Total \$
Balance, beginning of year	642,127	3,186	116,305	60,561	822,179
Funding and other revenues	116,049	5,600	9,558	13,680	144,887
Interest earned	176	—	32	17	225
Bank charges	(40)	(20)	(20)	(20)	(100)
Replacement expenses	(58,113)	(5,282)	(25,585)	(72,609)	(161,589)
Balance, end of year	700,199	3,484	100,290	1,629	805,602

The transfers to the replacement reserves for the housing programs are set annually by the BC Housing Management Commission.

9. Endowment fund

The Vancouver Foundation holds an endowment fund for the Society. The contributed amount is \$101,160 and the market value is \$264,778 (\$101,000 and \$222,610, respectively, in 2020). Income generated by the fund during the current period was \$9,716 (\$9,472 in 2020). The income generated by the fund is paid to the Society every three months.

10. Operating loan

The Society has a line of credit available to a maximum of \$100,000 requiring monthly interest-only payments at prime plus 1.75% per annum. As at March 31, 2021, the balance outstanding on the line of credit is nil (nil as at March 31, 2020).

11. Commitments and contingent liability

(a) The Society has the following minimum commitments for its operating leases for the next five years:

	\$
2022	28,405
2023	27,640
2024	25,344
2025	25,344
2026	23,890
Thereafter	<u>3,621</u>
	<u>134,245</u>

(b) The Society is required to comply with various conditions under a forgivable mortgage agreement in the principal amount of \$1,000,000. The conditions include compliance with the terms of the mortgage agreement and operating and managing the property in accordance with a capital lease agreement and an operating agreement. In the event that the Society is in default with the conditions, the mortgage may be required to be repaid on demand, together with interest at the rate of prime plus 2% per annum. The mortgage is secured by the land.

12. Economic dependence

The Kettle Friendship Society receives 67% (66% in 2020) of its revenue from local, provincial and federal governments.

13. Salaries, wages and benefits

Thirteen (eleven in 2020) employees have received remuneration in excess of \$75,000 during the fiscal year. The payments to these employees were \$1,193,020 (\$993,961 in 2020) in aggregate for the year.

14. Unrestricted fund balance

Included in the unrestricted fund balance is a deficit of \$15,695 (deficit of \$210,923 in 2020) related to the programs of the Society. We refer you to the schedules of program operations for the year ended March 31, 2021 and the Notice to Reader report thereon.

15. Government assistance

During the year, the Society received \$156,155 (nil in 2020) through the Government of British Columbia's Temporary Pandemic Pay. There are no repayment terms or contingent liability for repayment applicable to the government assistance.

The Kettle Friendship Society

Schedule 1 – Summary schedule of program operations – Operating Fund

Year ended March 31, 2021

	Vancouver Coastal Health Authority	Other revenue	Total revenue	Total expenses	Excess (deficiency) for the year
	\$	\$	\$	\$	\$
Funded programs					
Rent Supplement 46905 and 46906 CLS	—	164,606	164,606	162,266	2,340
Peggy's Place	964,892	173,459	1,138,351	943,159	195,192
Friendship Court (BCHMC)	—	203,817	203,817	142,677	61,140
Kettle on Burrard	—	3,870,457	3,870,457	3,119,148	751,309
Homeless Outreach Program and ID Bank	—	269,681	269,681	275,062	(5,381)
Garden Villa	—	461,332	461,332	338,486	122,846
Drop-in Centre	1,016,136	308,330	1,324,466	1,171,686	152,780
CLS, SIL, SuperSIL	1,985,084	438,981	2,424,065	1,892,159	531,906
Friendship Court Enhanced (VCHA)	515,880	26,230	542,110	454,439	87,671
Triumph Apartments (VCHA)	492,050	18,466	510,516	452,303	58,213
Mental Health Legal Advocacy Skills, Employment and Esteem Development	36,906	194,563	231,469	201,635	29,834
Yaffa Housing	—	79,826	79,826	58,749	21,077
Taylor Manor	—	1,801,695	1,801,695	1,586,450	215,245
Mental Health Outreach and Support	—	81,645	81,645	72,420	9,225
CHB-HPP Rental Supplement	—	44,550	44,550	17,300	27,250
	5,010,948	8,429,093	13,440,041	11,106,640	2,333,401
Unrestricted					
Society Fund	—	339,820	339,820	1,701,622	(1,361,802)
	5,010,948	8,768,913	13,779,861	12,808,262	971,599